

CURRICULUM VITAE

of

Muhammad Maududur Rashid SAFDAR

CURRENT POSITION

Director General

[Secretary, GoB]

Bangladesh Rural Development Board (BRDB)
Palli Bhaban, 5 Karwan Bazar, Dhaka-1215, Bangladesh
Tel. (Office): +88028180002, Fax: +88028180003;
E-mail: maududsafdar60@gmail.com

PERSONAL IDENTITY

Father's Name: (Late) A N M Shamsul Alam SAFDAR

Mother's Name: Husne Hena SAFDAR

National ID No.: 19602691650000025

Date & Place of Birth: 24 August 1960, Chittagong, Bangladesh

Religion: Islam; **Civil Status:** Married; **Spouse:** (Mrs.) Mahtab Zabin, Managing Director, Probashi Kallyan Bank, Dhaka, Bangladesh.

OFFICIAL IDENTITY

Batch: Member of 1985 Regular Batch of Bangladesh Civil Service (Administrative Cadre)
Official ID No. 4502; Current Order of Seniority/Merit: 1st (First)

COORDINATES

Present Address: 148 Crescent Road, Green Road, Dhaka-1205, Bangladesh

Permanent Address: Village: Boiltoli, Upazilla (Sub-District): Chandanaish, District: Chittagong, Bangladesh

Cell phone: +8801733762692; Personal: maududsafdar60@gmail.com

ACADEMIC & PROFESSIONAL CREDENTIALS

- Master of Liberal Studies (Major: Public Affairs), University of Minnesota, U.S.A. (1999).
- Masters in Public Administration, University of Dhaka, Bangladesh (1984).
- Bachelors (Honors) in Public Administration, University of Dhaka, Bangladesh (1982).
- Diplomaed Associate of the Institute of Bankers, Bangladesh (Banking Diploma, Part 1 & 2, 1988).

SCHOLASTIC DISTINCTIONS/FELLOWSHIPS

- Regent's Scholar, University of Minnesota, USA (1997), CGPA: 4.0 out of 4.0 (**Summa Cum Laude**, best distinction for scoring full and highest marks).
- Hubert H. Humphrey Fellow, University of Minnesota, USA (1995-1996), CGPA: 4.0 out of 4.0 (**Summa Cum Laude** best distinction for scoring full and highest marks).
- Under-graduate (Bachelors) and Graduate (Masters) Scholar, University of Dhaka, Bangladesh (during 1979-1981 and 1982-1984 respectively).
- National Education Board Scholar, Comilla & Dhaka Boards (Chittagong Collegiate School, Chittagong & Notre Dame College, Dhaka, Bangladesh).

CAREER HISTORY

March 2019 - Present

Director General, Bangladesh Rural Development Board (BRDB) (As DG Grade-1/ Secretary, GoB).

January 2018 – March 2019

Director General, Bangladesh Rural Development Board (BRDB) (As Additional Secretary, GoB).

January 2017 – January 2018

Director General, Bangladesh Academy for Rural Development (BARD) (As Additional Secretary, GoB).

July 2015 – January 2017

Director (Administration & Finance), *Bangladesh Parjatan Corporation*, Dhaka (As Joint secretary & Additional Secretary).

Concurrently held the responsibility of the Project Director, “Eco-Tourism at Tanguar Haor” being implemented by the Bangladesh *Parjatan* (Tourism) Corporation under the aegis of Bangladesh Climate Change Trust Fund (BCCT).

June 2012 – July 2015

Director, Office for Dhaka Metropolis, Department of Environment (DoE), Dhaka (As Deputy Secretary & Joint Secretary)

Concurrently held the responsibility of the Project Director, “3R Pilot Initiative” being implemented by the DoE under the aegis of Bangladesh Climate Change Trust Fund (BCCT).

October 2010 – June 2012

Research Fellow at the Faculty of Economic, Social and Political Sciences and Solvay Business School, *Vrije Universiteit Brussel (VUB)*, Brussels, Belgium (As Senior Assistant Secretary/ Officer on Special Duty, Ministry of Establishment, Government of Bangladesh).

May 2010 – October 2010

Deputy Secretary attached to Prime Minister’s Office. Provided support in launching PPP (Public-Private Partnership) initiative in Bangladesh, particularly during August through October 2010.

January 2008 – May 2010

Research Fellow at the Faculty of Economic, Social and Political Sciences and Solvay Business School, *Vrije Universiteit Brussel (VUB)*, Brussels, Belgium (As Senior Assistant Secretary/ Officer on Special Duty, Ministry of Establishment, Government of Bangladesh).

January 2003 to January 2008

Head of Economic & Commercial Wings, Embassy of Bangladesh, Brussels (As First Secretary/Counsellor).

December 2001 to December 2002

Additional Director/ Director (Finance), Bangladesh Television (BTV), Ministry of Information, Govt. of the People's Republic of Bangladesh, Dhaka, Bangladesh.

July 2001 to December 2001

Upazila Nirbahi Officer (Chief Executive Officer of the Sub-District), Sub-District: Sarishabari, Jamalpur, Bangladesh.

July 1999 to July 2001

Upazila Nirbahi Officer (Chief Executive Officer of the Sub-District), Sub-District : Jhinaigati, District: Sherpur, Bangladesh.

October 1997 to July 1999

Registrar, Turnover Tax Commission, Internal Resources Division, Ministry of Finance, Govt. of Bangladesh.

May 1995 to October 1997

Hubert H. Humphrey Fellow at the University of California at Davis and University of Minnesota at Twin Cities, USA (As Senior Assistant Secretary/ Officer on Special Duty, Ministry of Establishment, Government of Bangladesh).

July 1996 to December 1996

Member, Expert Working Group, Efficiency Board, United Nations, New York.

May 1992 to May 1995

Assistant Secretary /Senior Assistant Secretary (Administration/ West Europe/ UN Policies & Programme Management), Economic Relations Division, Ministry of Finance, Government of Bangladesh.

May 1990 to May 1992

Assistant Commissioner (Land), Tejgaon Revenue Circle, Dhaka District Administration, Dhaka, Bangladesh.

February 1988 to May 1990

Assistant Commissioner and Magistrate, Dhaka District Administration, Dhaka, Bangladesh.

July 1984 to February 1988

Senior Officer and Manager, International Correspondent Banking and Overseas Remittance, International Division, Janata Bank, Head Office, Dhaka, Bangladesh.

AWARDS AND HONOURS

- Received "**Recognition Pin**" from the UN Secretary General for contributing to managerial reforms in the United Nations while serving as a Member, Expert Working Group at the UN Efficiency Board, UN Secretariat, New York in 1996.
- Received **Letter of appreciation and honorarium** from the Chairman, Turn Over Tax Commission, Ministry of Finance, Government of Bangladesh in 1999.
- Received **Letter of Commendation** from the Land Reforms Commissioner, Land Reforms Board, Ministry of Land in 1988.

- Adjudged ***the Best Assistant Commissioner*** by the Government of Bangladesh in 1988.

TRAINING

- Participated in the 69th Senior Staff Course at the Bangladesh Public Administration Training Centre (BPATC), Dhaka (30 November 2014 – 13 January 2015).
- Thana Nirbahi Officers' Orientation Course (July, 1999).
- Computer Course, Institute of Computer Management and Science, Dhaka (March 1995 to April 1995).
- Project Management Training, Asian Institute of Technology, Bangkok, Thailand (May 1993 to June 1993).
- Land Reforms Training, Land Administration Training Program, Dhaka (August 1991).
- Civil Service Officers' Foundation Training, Bangladesh Public Administration Training Center, Dhaka (July 1989 to September 1989).
- Treasury Training, Treasury and District Accounts Office, Dhaka (April 1988 to June 1988).
- Military Training, Bangladesh Military Academy, Chittagong (March 1988 to April 1988).
- South Asia Bankers' Meet (Sponsored by America Express IBC), New Delhi, India, September 1987.
- Finance of International Trade, Standard Chartered Bank, Dhaka (March 1987).
- Foreign Exchange and International Trade, Bangladesh Institute of Bank Management, Dhaka (September 1985 to October 1985).
- Officers' Basic Training on General Banking, Janata Bank Training Institute, Dhaka (April 1985).

INTERNATIONAL TRAINING / CONFERENCE / MEETINGS / EXPOSURE VISITS ATTENDED

- Participated in the Exposure Visit on Rural Development in Egypt from 02-12 April 2018 organized by BRDB under Participatory Rural Development Project – Phase-3.
- Attended the Global League of South Korean Rural Initiative *Saemaul Undong* in Busan, South Korea on 17-19 October, 2017.
- Attended the Executive Committee Meeting of Centre on Integrated Rural Development for Asia and the Pacific (CIRDAP) as the Chair of the Technical Committee of the CIRDAP and accompanied the Secretary, Rural Development & Cooperatives Division and the Hon'ble Minister for LGRD & Co-operatives to the Governing Council Meeting of the Centre, 9-13 October 2017 in Manila, The Phillipines.
- Participated in the Overseas Study Visit of the Policy Planning & Management Course held in Bangkok & Phuket, Thailand during 10-16 September 2017.
- Attended the Meeting of the Technical Programme Committee (TPC) of African American Rural Development Organization (AARDO) at Khartoum, Republic of Sudan on 08-12 July 2017. Also Co-chaired the First Business

Session of the meeting along with the Secretary General, AARDO and Vice-Chancellor, Mulungushi University, Zambia.

- Attended the “Professional Development Programme” organized by the Ministry of Public Administration, Government of Bangladesh at the Sanford School of Public Policy, Duke University, North Carolina, USA during 05-19 March 2017.
- Participated in the COTTM (China Outbound Travel & Tourism Market) held on 10-15 April 2016 in Beijing, China as a Member of GoB Delegation.
- Member of the GoB Delegation to the 31st Session of COMCEC at Istanbul, Turkey on 23-26 November 2015.
- Participated in the Foreign Exposure Visit of 69th Senior Staff Course of BPATC on 07-16 August 2015 in Vietnam.
- Represented GoB at the 6th Regional 3R Forum in Asia and the Pacific on 16-19 August 2015 in Maldives.
- Represented GoB as Head of the Delegation and the Rapporteur of the meeting at the 'Third Meeting of the Islamic Executive Bureau for Environment' as in Rabat, Kingdom of Morocco on 3-4 June, 2015.
- Represented GoB at the Regional Workshop on “Action on Climate Change in South Asia” organised by the Asian Development Bank (ADB) on 10-12 September 2014 in Manila, Philippines.
- Attended “The Asia Leadership Program on Sustainable Development and Climate Change” organised by the Asian Development Bank (ADB) and the Korea Development Institute (KDI) on 07-08 April 2014 in Seoul, Korea.
- Represented GoB at the IPLA Global Forum 2013 on “Sustainable Waste Management for the 21st Century Cities - Building Sustainable and Resilient Cities through Partnership” organized by the City of Borås, the University of Borås, & the United Nations Centre for Regional Development (UNCRD) on 9-11 September 2013 at Borås, Sweden.
- Led GoB (Government of Bangladesh) Delegation to the “Regional Workshop on Options for an Innovative Climate Change Regime for South Asia” organised by Climate Action Network (CANSA) and the United Nations Environment Programme (UNEP), in partnership with the Institute of Global Environmental Studies (IGES), Regional Resource Centre for Asia and the Pacific (RRC.AP), Stockholm Environment Institute (SEI) and USAID in New Delhi, India on 19-20 August, 2013.
- Attended International Workshop on “*Sustainable Production in Leather Processing Industry*” organized by TÜBITAK-BUTAL (The Scientific and Technological Research Council of Turkey and its Research Laboratory) in collaboration with UNIDO (United Nations Industrial Development Organisation) at Istanbul and Bursa in Turkey on 28 May – 07 June 2013.
- The above-mentioned workshop also provided an opportunity to participate in the World Leather Congress (IULTS: International Union of Leather Technologists and Chemists Societies) held at Istanbul, Turkey on 29-31 May 2013.
- Represented the Government of Bangladesh at the High-Level Fourth Regional 3R Forum in Asia held in Ha Noi, Vietnam on 18-20 March 2013. Also presented papers titled “*Country-Country Co-operation in the Promotion of 3Rs: Reflections on Japanese Donorship Practices*” (on 19 March 2013)

and “*Bangladesh initiatives towards 3R approaches: A Country Perspective*” (on 20 March 2013) at the Forum.

- Represented the Government of Bangladesh at the GEF (Global Environment Facility) Expanded Constituency Meeting held on November 5-6, 2012 at New Delhi, India.
- Attended International Seminar titled “Consultative Meeting on Sustainable Development in Bangladesh: Education as a Change Agent” organised by TERRI, New Delhi and *Tetra Pak, Bangladesh* on 23-24 January 2012 at Dhaka, Bangladesh and presented a paper on “3R Strategy for Waste Management in Bangladesh” at the seminar on 24 January 2013.
- Attended Diplomats’ training course on the International Criminal Court jointly organised by University of Leiden and University of Amsterdam in The Hague, The Netherlands, 09-11 February 2006.
- Participated in the seminar and led a session on “Good Governance in South Asia: Problems, Opportunities and Strategies for Change” (Jointly organized by Nepal Association of Humphrey Fellows and the United States Department of State, Bureau of Educational and Cultural Affairs) in Kathmandu, Nepal on 19-22 February 2002.
- Presented a paper on “Politics of Administrative Reforms in Bangladesh” at the seminar on “The Politics of Policy Reform and Implementation” jointly organized by the Institute of Social Studies, The Hague, The Netherlands and the Center for Economic and Social Studies, Hyderabad, India. The seminar was held at Hyderabad, India during 30 October- 10 November, 2000.
- Participated in the CARE-Bangladesh sponsored “Exposure Visit to the Philippines: Local Governance Practices,” Manila, Philippines during 21 May- 11 June 2000.
- Attended International Workshop on “Legal Aspects of Debt Management” organized by UNITAR (United Nations Institute for Training and Research) in Colombo, Sri Lanka in April 1995.
- Represented the GoB (Government of Bangladesh) at the Focal Point Meeting on Technical Co-operation among Developing Countries (TCDC) organized by the United Nations Development Program (UNDP) and the Government of Sri Lanka held in Colombo, Sri Lanka, in April 1993.

BILATERAL/ INTER-AGENCY NEGOTIATIONS/MEETINGS ATTENDED

- Third Session of the EC-Bangladesh Joint Commission held in Dhaka in March, 2006.
- Second Session of the EC-Bangladesh Joint Commission held in Brussels in November 2003.
- Final Consultation Meeting on Technical Co-operation among Developing Countries, Comilla, Bangladesh, August 1994.
- Government of Bangladesh-UN Mid-term Review of the UNDP’s Fifth Country Program in Bangladesh, Dhaka, Bangladesh, July 1994.
- Bangladesh-German Negotiation on Technical and Economic Co-operation, Dhaka, October 1992.

ASSIGNMENTS/RESPONSIBILITIES

- Ex-Officio Director, Governing Board, Bangladesh Krishi Bank (BKB), Dhaka (As DG, BRDB).

- Ex-Officio Director, Governing Board Bangladesh Academy for Rural Development (BARD), Comilla (As DG, BRDB)..
- Ex-Officio Director, Governing Board Rural Development Academy (RDA), Bogra (As Former DG, BARD & Current DG, BRDB).
- Ex-Officio Director, Governing Board, Bangladesh Agricultural Development Corporation (BADC), Dhaka (As DG, BRDB).
- Member Naational Steering committee, Amar Bari Amar Khamar being implemented by Ministry of Local Government, Rural Development & Cooperatives
- Member Naational Steering committee, Comprehensive Village Development Program (CVDP) being implemented by Ministry of Local Government, Rural Development & Cooperatives
- Ex-Officio Director, Governing Board, *Palli Sanchoy Bank*, Dhaka (As DG, BRDB).
- Member, steering Board, SHARIQUE, Local Governance Program-(Phase-iv) & SDC aided project being implemented by BRDB in Collaboration with National Institute of Local Government (NILG), National Academy for Planning & Development (NAPD).
- Ex-Officio Director, Governing Board, Bangabandhu Academy for Poverty Alleviation & Rural Development (BAPARD), Gopalganj (As DG, BRDB).
- Ex-Officio Vice Chairman, PDBF (Palli Daridro Bimochon Foundation), Dhaka (As DG, BRDB).
- Ex-Officio Member, Governing Board, BIDS (Bangladesh Institute of Development Studies), Dhaka (As DG, BRDB).
- Former Chairman, Editorial Board, *The Journal of Rural Development (ISSN 1019-0341)* published by BARD (Bangladesh Academy for Rural Development), Comilla, Bangladesh.
- Former Advisor, Editorial Board, *Palli Unnayan*, Annual Bangla Journal of BARD (Bangladesh Academy for Rural Development), Comilla, Bangladesh.
- Former Chairman, Technical Committee, CIRDAP (Center on Integrated Rural Development for Asia and the Pacific), Dhaka, Bangladesh (As DG, BARD).
- Ex-Officio Member, Technical Programme Committee (TPC), AARDO (African-Asian Rural Development Organization), New Delhi, India. (As DG, BARD).
- Former Ex-Officio Member of the Governing Board, Bangladesh Rural Development Board (BRDB), Dhaka, Bangladesh (As DG, BARD).
- Former Ex-Officio Member of the Governing Board, National Institute of Local Government (NILG), Dhaka, Bangladesh (As DG, BARD).
- Former Ex-Officio Member of the Governing Board, Small Farmers' Development Foundation (SFDF), Dhaka, Bangladesh (As DG, BARD).
- Former Ex-Officio Member, DAP (Detailed Area Plan) Technical Committee, RAJUK (*Rajdhani Unnoyon Kortripokkho*), Dhaka (As Director, Department of Environment).
- Led GoB (Government of Bangladesh) Pre-shipment Inspection Team to procure special purpose vehicles from Hubei, China on 25-27 March 2013 for the *3R Pilot Initiative* undertaken by the Department of Environment (DoE), Ministry of Environment & Forests.
- Represented GoB and chaired ACP-LDC High-Level Meeting on Sugar Protocol in Brussels in September 2004.
- Member-Secretary, EC-Bangladesh Joint Commission Session held in Brussels in November 2003.
- Member-Secretary, Inter-ministerial Task Force on Integrating 'Women in Development' in the United Nations Development Program (UNDP)'s Fifth Country Program for Bangladesh.

- Member-Secretary, Task Force on Program Monitoring and Concentration, UNDP's Fifth Country Program for Bangladesh.
- National Focal Point, Technical Co-operation among Developing Countries, Economic Relations Division, Ministry of Finance, Government of Bangladesh.
- Prepared Brief for Bangladesh Delegations to the Governing Council/Executive Board of the United Nations Development Program, UN Regional Meeting of Aid Coordinators (MAC) and Economic and Social Council (ECOSOC).

RESEARCH EXPERIENCE

- Led Research on *Microcredit Operation by the Public Sector in Bangladesh: Origin, Performance and Replication*, BARD, Comilla, Bangladesh (Inception Report presented to the GoB on 31 December 2017).
- Advisor, Research Group on *"Ekti Bari Ekti Kamar (One House, One Farm) Project: Challenges and Potentialities*, BARD, Comilla, Bangladesh (Inception Report presented to the GoB 31 December 2017).
- Co-organizer of Insearch 2017: 4th International Integrative Research Conference on Education, Governance and Development, jointly organized by Netinsearch International -Network for Integrative Research, CARI-University of Dhaka, Stamford University Bangladesh, GAIN International and Bangladesh Academy for Rural Development (BARD) during 18-19 December 2017.
- Team Leader, Research on the Plight of Haor Dwellers, BARD, Comilla, Bangladesh.
- Consultant at the Consultant for Co-operatives (CFC), Dhaka, Bangladesh.
- Served as an Adjunct Researcher at the CENTAS (Center for Administrative Studies), University of Dhaka, Dhaka-1000, Bangladesh from 1978 to 1984
- Led research on Managerial reforms in member states, UN agencies, and various inter-governmental bodies as Member, Expert Working Group, United Nations Efficiency Board, United Nations, New York during 1 July - 31 December 1996. The research results formed important bases for the Efficiency Boards reports titled ***UN 21: Better Service, Better Value, Better Management*** and ***UN 21: Accelerating Managerial Reform for Result***.
- Steered Research and Evaluation Program of Model Cities, a leading non-profit organization of Minnesota, USA as a Graduate Research Scholar of the University of Minnesota under the outreach program of the University.

STUDIES CONDUCTED

At the University of Minnesota:

- Excellence in Governance: Comparative Perspectives on Administrative Reforms in the USA and Bangladesh.
- Refounding Administration at the United Nations Secretariat: A Study on the United Nations Efficiency Board.
- Transforming People's Perception into a Program Partnership: A Study on Skyline Tower's Programs on Poverty Alleviation.

At the University of Dhaka

- Management of Public Enterprises in Bangladesh.
- Training for Public Sector Industries in Bangladesh.
- Recruitment and Selection in the Bangladesh Civil Service.
- Decision Making in Public Bureaucracies.

- Office of the Ombudsman throughout the World.
- Left Politics in Bangladesh.
- Upazilla (Sub-District) Administration in Bangladesh.
- Exposition of Administrative Issues in the Newspaper: A Content Analysis.

At Bangla Academy, Dhaka

- Convergence of Ethnic Minority: The Case of Rakhonies in Bangladesh.

At Bangladesh Public Administration Training Centre (BPATC), Dhaka

- Ecological Restoration of Megacity Dhaka: Learning from the Eco-cities in Europe and Asia (Seminar Paper presented on 11 January 2015)
- Policy Study on Environmental Pollution of Four Rivers Surrounding Dhaka City (Group Study Report)
- Sundarbans Oil Spill: Scribbles from the Researchers' notebook (Group Reconnaissance Report, 16 December 2014)
- Problem Identification & Resolution Visit (PIRV) to Khulna: A Closer Look at Khulna General Hospital (Group Reconnaissance Report, 15 December 2014)
- "Global Development Strategy Beyond 2015" (Group Study Report)
- "Project Concept Paper: Ecological Restoration of Four Rivers Around Dhaka City" (Group Study Report)
- "Challenges of Enforcement of the Bangladesh Environment Conservation Act, 1995 (as amended up to 2010)" (Group Study Report)
- "CoP (Committee of Parties) - 21 and Bangladesh: Prepositioning for a New Round of Negotiation" (Group Study Report)
- "Visit to BRAC (Bangladesh Rural Advancement Committee): Critical Perspectives" (Group Reconnaissance Report, 30 December 2014)

PUBLICATIONS:

- **Research Highlights 2017** (Editor in Chief), Bangladesh Academy for Rural Development (BARD), Comilla, Bangladesh: September, 2017.
- Keynote Paper presented at the AARDO-BARD International Workshop "*Achieving Sustainable Development Goals (SDGs): Financial Inclusion and Rural transformation,*" Compendium of the Workshop, BARD, Comilla: July 2017.
- Plight of the Haor Dwellers (forthcoming), BARD, Comilla, Bangladesh (Edited Document, outcome of RRA undertaken by the BARD's Research Team led by Maudud R. Safdar, DG, BARD)
- Facts About DoE (Department of Environment) (Editor in Chief), Department of Environment, Ministry of Environment & Forests, Government of Bangladesh, Dhaka: July, 2015.
- পরিবেশ অধিদপ্তর: তথ্যপত্র (মুখ্য সম্পাদক), পরিবেশ অধিদপ্তর, পরিবেশ ও বন মন্ত্রণালয়, গণপ্রজাতন্ত্রী বাংলাদেশ সরকার, ঢাকা, জুলাই, ২০১৫।
- **STRATEGIC PLANNING FOR EFFICIENCY REVIEW: LEARNING FROM THE UNITED NATIONS** (Bangladesh Institute of Administration and Management, Dhaka, May 2000).
- Reflections on Leading Administrative Change (to be published by Bangladesh Institute of Administration and Management, Dhaka).
- Rokeya's **Sultana's Dream**: Utopian Themes for a New Public Domain (to be published by Bangladesh Institute of Administration and Management, Dhaka).

- Edited *Nobo Dhara, Nobo Pran* (New Verve, New Soul) (Commemorative Journal of the 69th Senior Staff Course at the BPATC, Dhaka, January, 2015.

SELECT LIST OF CURRENT PAPERS PRESENTED

- “EU’s New Financial Perspectives and the MDGs,”
- “North-South Co-operation in the face of Financial Crises,”
- “Technical Co-operation among Developing Countries (TCDC): Revisiting Buenos Aires Plan of Action (BAPA),”
- “Joint Co-operation Strategy and Aid Effectiveness in Bangladesh: Evolving Realities,”
- “Development Partners’ Alignment to the GoB (Government of Bangladesh) Strategies, Systems and Procedures: An Assessment based on Paris Declaration and Accra Agenda for Actions,”
- “The Revised Poverty Reduction Strategy Paper II: Responses from the Parliament and the Enlightened Citizenry,”
- “Bangladesh Development Forum 2010: A Delve into Agreed Action Points and other outcomes,”
- “Bangladesh Development Trends: A Sharpened Focus on Inward Remittances, Education and New Technologies, such as ICT,”
- “The South-South Opportunity: Implications for Triangular Co-operation,”
- “Current Trends in Development Co-operation: The Paris, Accra and Busan Scenarios,”
- “Engaging the Citizenry: Development Initiatives through Community Partnership,”
- “The Ecological Dimension of Development Co-operation,”
- “Outsourcing Development through Public-Private Partnership,”
- “Re-reading the Pearson Report on Partnership: Reckoning Vestiges of the Past,”
- “Forging Post-MDG Strategy for Development: Global Initiatives,”
- “Co-operation through Local Consultation: A Focus on Good Donorship Practices,”
- “Bangladesh Development Trends: Evolving Realities,”
- “The State of Environment in the Metropolis Dhaka,”
- “Development Interventions in Waste management: Urban and Industrial Scenarios,”
- “Development by Engaging Parliaments Worldwide: Strategies and Modalities,”
- “The North-South Divide, Brandt Report and the Equation from James Quilligan,”
- “Triangular Co-operation through the UN Window,”
- “Current Trends in Development Co-operation: Inclusive Action for Plural Development,”
- “Post-MDG Scenarios: The State of Global Partnership,”
- “Climate Actions for Sustained Development,”
- “Moving Beyond the MDGs and the Pearson Parameter: A Quest for Change,”
- “New Trends in Good Donorship: Message for the Developing Countries,”
- “Bangladesh: Charting a Way through Muddles of Governance,” etc.
- “Anchoring Change at the Department of Environment: A Plan of Action”
- “External Resources Mobilization: Pearson Report on Global Development and the Evolving Issue of Good Governance.”
- Inclusive Rural Development: New Initiatives for SDGs.
- Grievances Redressal System: Clientele-oriented Changes.
- A New Policy for Cooperative Development: An Academic Discourse,
- National Integrity Strategy: Practical Approaches to Cathartic Changes.
- Urban Development through Rural Endeavors: Enabling Proactive Changes.



Muhammad Maududur Rashid Safdar
30 May 2019